



MANAGEMENT'S RESPONSIBILITY

To the Ratepayers of Village of Young:

Management is responsible for the preparation and presentation of the accompanying financial statements, including responsibility for significant accounting judgments and estimates in accordance with Canadian public sector accounting standards. The preparation of the statements necessarily includes selecting appropriate accounting principles and methods, and making decisions affecting the measurement of transactions in which objective judgments and estimates by management is required.

In discharging its responsibilities for the integrity and fair presentation of the Consolidated financial statements, management designs and maintains the necessary accounting, budget and other related internal controls to provide reasonable assurance that transactions are appropriately authorized and accurately recorded, that assets are properly accounted for and safeguarded, and that financial records are properly maintained to provide reliable information for the preparation of the Consolidated financial statements.

The Council is composed of elected officials who are not employees of the Village. The Council is responsible for overseeing management in the performance of its financial reporting responsibilities. The Council fulfils these responsibilities by reviewing the financial information prepared by the administration and discussing relevant matters with external auditors. The Council is also responsible for recommending the appointment of the Village's external auditors.

Jensen Stromberg Chartered Professional Accountants, an independent firm of Chartered Professional Accountants, is appointed by the Council to audit the financial statements and report directly to them; their report follows. The external auditors have full and free access to, and meet periodically and separately with, both the Council and administration to discuss their audit findings.

Athompson Mayor

Administrator



CONSOLIDATED STATEMENT OF FINANCIAL POSITION

December 31, 2020

with comparative figures for 2019

	A GGPPMG		<u>2020</u>	2019
Einanaial acceptar	<u>ASSETS</u>			
Financial assets: Cash and temporary investments (Note 2) Taxes receivable - Municipal (Note 3) Other accounts receivable (Note 4) Land for re-sale (Note 5) Long-term investments (Note 6) Debt charges recoverable		\$	685,530 41,629 73,196 3,762 100,005	582,138 61,148 42,820 3,762 5
Other		=		
Total financial assets			904,122	689,873
Bank indebtedness (Note 7) Accounts payable Accrued liabilities payable Deposits Deferred revenue Accrued landfill costs Liability for contaminated sites Other liabilities Long-term debt (Note 8) Lease obligations	LIABILITIES		38,176 - 4,225 - - 249,863	281,946
Total liabilities		-	292,264	294,934
NET FINANCIAL ASSETS (DEBT)			611,858	394,939
Non-financial assets: Tangible capital assets (Schedule 6, 7) Prepaid and deferred charges Stock and supplies		7=	1,305,933 16,587	1,398,182 21,292
Total non-financial assets		-	1,322,520	1,419,474
Accumulated surplus (Schedule 8)		\$_	1,934,378	1,814,413

APPROVED ON BEHALF OF COUNCIL:

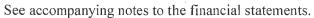
_____ Mayor Councillor



CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES

Year ended December 31, 2020 with comparative figures for 2019

		<u>2020</u> <u>Budget</u>	<u>2020</u> <u>Actual</u>	2019 Actual
Revenues:				
Taxes and other unconditional revenue	(Schedule 1)	\$ 345,316	372,102	397,834
Fees and charges	(Schedule 4, 5)	117,570	105,999	135,482
Conditional grants	(Schedule 4, 5)	77,080	115,287	101,576
Tangible capital asset sales - gain (loss)	(Schedule 4, 5)	35	(16,743)	2,351
Land sales - gain (loss)	(Schedule 4, 5)	25	1,382	#
Investment income and commissions	(Schedule 4, 5)	5,100	3,336	8,385
Restructurings	(Schedule 4, 5)	•		<u>설</u> 로
Other revenues	(Schedule 4, 5)	44,550	43,794	13,424
Total Revenues		589,616	625,157	659,052
Expenditures:				
General government services	(Schedule 3)	120,679	192,889	177,242
Protective services	(Schedule 3)	28,280	39,931	30,440
Transportation services	(Schedule 3)	93,682	120,064	95,086
Environmental and public health services	(Schedule 3)	18,481	18,427	18,421
Planning and development services	(Schedule 3)	1,250	*	650
Recreation and cultural services	(Schedule 3)	139,908	92,723	130,404
Utility services	(Schedule 3)	87,414	106,587	95,076
Restructurings	(Schedule 3)			·
Total Expenditures		489,694	570,621	547,319
Surplus (deficit) of revenues over expenditures capital contributions	before other	99,922	54,536	111,733
Provincial/Federal capital grants and				
contributions	(Schedule 4, 5)	22,896	65,429	83,747
Surplus (deficit) of revenues over expenditures		122,818	119,965	195,480
Accumulated surplus (deficit), beginning of yea	ı ·	1,814,413	1,814,413	1,618,933
Accumulated surplus (deficit), end of year	62"	\$_1,937,231	1,934,378	1.814,413





Statement 3

CONSOLIDATED STATEMENT OF CHANGES IN NET FINANCIAL ASSETS

Year ended December 31, 2020

with comparative figures for 2019

	2020 Budget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
Surplus (deficit)	\$122,818	119,965	195,480
(Acquisition) of tangible capital assets Amortization of tangible capital assets Proceeds on disposal of tangible capital assets Loss (gain) on disposal of tangible capital assets Transfer of assets/liabilities in restructuring transactions	(200,547)	74,134 1,372 16,743	(205,277) 57,914 4,005 (2,351)
Surplus (deficit) of capital expenses over expenditures	(200,547)	92,249	(145,709)
(Acquisition) of supplies inventories (Acquisition) of prepaid expenses Consumption of supplies inventories Use of prepaid expenses	2 5 5	(16,587)	(21,293)
Surplus (deficit) of expenses of other non-financial over expenditures		4,705	(5,449)
Increase (decrease) in Net Financial Assets	(77,729)	216,919	44,322
Net Financial Assets (Debt) - Beginning of the year	394,939	394,939	350,617
Net Financial Assets (Debt)- End of year	\$317,210	611,858	394,939



CONSOLIDATED STATEMENT OF CHANGES IN FINANCIAL POSITION

Year ended December 31, 2020

with comparative figures for 2019

Cash provided by (used in) the following activities:	<u>2020</u>	2019
Operating:		
Surplus (deficit)	\$ 119,965	195,480
Amortization	74,134	57,914
Loss (gain) on disposal of tangible capital assets	16,743	(2,351)
	210,842	251,043
Change in assets/liabilities		•
Taxes receivable - Municipal	19,518	28,976
Other accounts receivable	(30,376)	10,681
Land for re-sale		i an
Other financial assets	(4)	<u> </u>
Accounts and accrued liabilities payable	29,434	5,970
Deposits	(20)	(60)
Deferred revenue	-	
Accrued landfill costs		20.5
Liability for contaminated sites		(a)
Other liabilities	딸	2
Stock and supplies	-	-
Prepayments and deferred charges	4,705	(5,448)
Other		
Net cash from operations	234,103	291,162
Capital:		
Acquisition of capital assets		(205,277)
Proceeds from the disposal of capital assets	1,372	4,005
Other capital	1,572	-,003
Net cash from (used for) capital	1,372	(201,272)
•	1,372	(201,272)
Investing:		
Long-term investments	(100,000)	监
Other investments		
Net cash used for investing	(100,000)	· · · · · · · ·
Financing activities:		
Debt charges recovered	-:	_
Long-term debt issued	÷	···
Long-term debt repaid	(32,083)	(30,976)
Other financing	======	=
Net cash used for financing	(32,083)	(30,976)
Increase (decrease) in cash resources		
	103,392	58,914
Cash and temporary investments, beginning of year	582,138	523,224
Cash and temporary investments, end of year (Note 2)	\$ 685,530	582,138



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the municipality are prepared by management in accordance with the local government accounting standards established by the Public Sector Accounting Board, as recommended by the Chartered Professional Accountants of Canada. Significant aspects of the accounting policies are as follows:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of the receipt of goods and services and the creation of a legal obligation to pay.

(b) Reporting Entity

The financial statements consolidate the assets, liabilities and flow of resources of the Village. The entity is comprised of all organizations owned or controlled by the Village and are, therefore, accountable to the Council for the administration of their financial affairs and resources.

The Young Parks and Recreation Board is significantly influenced by the Village of Young, and as such is consolidated and the financial operations and results are reflected in these statements.

Entities included in these financial statements are as follows:

Entity
Village of Young
Young Parks and Recreation Board

All inter-organizational transactions and balances have been eliminated.

(c) Collection of funds for other authorities

Collection of funds by the municipality for the school board and conservation and development authorities are collected and remitted in accordance with the relevant legislation. The amounts collected are disclosed in Note 3.

(d) Government Transfers

Government transfers are the transfer of assets from senior levels of government that are not the result of an exchange transaction, are not expected to be repaid in the future, or the result of a direct financial return. Government transfers are recognized as either expenditures or revenues in the period that the events giving rise to the transfer occurred, as long as:

- a) the transfer is authorized;
- b) eligibility criteria have been met by the recipient; and
- c) a reasonable estimate of the amount can be made

Unearned government transfer amounts received but not earned will be recorded as deferred revenue. Earned government transfer amounts not received will be recorded as an amount receivable.

(e) Deferred Revenue - Fees and Charges

Certain user charges and fees are collected for which the related services have yet to be performed. Revenue is recognized in the period when the related expenses are incurred or services performed.

(f) Local Improvement Charges

Local improvement projects financed by frontage taxes recognize any prepayment charges as revenue in the period assessed.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(g) Net-Financial Assets

Net-financial assets at the end of an accounting period are the net amount of financial assets less liabilities outstanding. Financial assets represent items such as cash and those other assets on hand which could provide resources to discharge existing liabilities or finance future operations. These include realizable assets which are convertible to cash and not intended for consumption in the normal course of operations.

(h) Non-Financial Assets

Tangible capital and other non-financial assets are accounted for as assets by the government because they can be used to provide government services in future periods. These assets do not normally provide resources to discharge the liabilities of the government unless they are sold.

(i) Appropriated Reserves

Reserves are established at the discretion of Council to designate surplus for future operating and capital transactions. Amounts designated are described on Schedule 8.

(j) Property Tax Revenue

Property tax revenue is based on assessments determined in accordance with Saskatchewan Legislation and the formulas, principles, and rules in the Saskatchewan Assessment Manual. Tax mill rates are established annually by Council following the guidance of the Government of Saskatchewan. Tax revenues are recognized when the tax has been authorized by bylaw and the taxable event has occurred. Requisitions operate as a flow through and are excluded from municipal revenue.

(k) Investments

Portfolio investments are valued at the lower of cost, less any provisions for other than temporary impairment.

Investments with terms longer than one year have been classified as other long-term investments concurrent with the nature of the investment.

(l) Inventories

Inventories of materials and supplies expected to be used by the municipality are valued at the lower of cost or replacement cost. Inventories of land, materials and supplies held for resale are valued at the lower of cost or net realizable value. Cost is determined by the average cost method. Net realizable value is the estimated selling price of the inventory in the ordinary course of business.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(m) Tangible Capital Assets

All tangible capital asset acquisitions or betterments made throughout the year are recorded at their acquisition cost. Initial costs for tangible capital assets that were acquired and developed prior to 2009 were obtained via historical cost information or using current fair market values discounted by a relevant inflation factor back to the point of acquisition. Donated tangible capital assets received are recorded at their fair market value at the date of the contribution. The tangible capital assets that are recognized at a nominal value are disclosed on Schedule 6. The costs of these tangible capital assets less any residual value are amortized over the asset's useful life using the straight-line method of amortization. The Village's tangible capital asset useful lives are estimated as follows:

Asset	Useful Life
General Assets	: .
Land	Indefinite
Land improvements	15 to 40 years
Buildings	40 years
Vehicles and equipment	•
Vehicles	10 to 15 years
Machinery & Equipment	5 to 20 years
Infrastructure Assets	Ç#
Infrastructure assets	30 to 75 Years
Water and sewer	30 to 75 years
Road network assets	30 to 75 years

Government contributions: Government contributions for the acquisition of capital assets are reported as capital revenue and do not reduce the cost of the related asset.

Works of art and other unrecognized assets: Assets that have a historical or cultural significance, which include works of art, monuments and other cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of future benefits associated with this property cannot be made.

Capitalization of interest: The Village does not capitalize interest incurred while a tangible capital asset is under construction.

Leases: All leases are recorded on the financial statements as either a capital or operating lease. Any lease that transfers the majority of benefits and risk associated with the leased asset is classified as a capital lease. At the inception of a capital lease, an asset and a payment obligation are recorded at an amount equal to the lesser of the present value of the minimum lease payments and the asset's fair market value. Assets under capital leases are amortized on a straight line basis, over their estimated useful lives (lease term). Any other lease not meeting the before-mentioned criteria is classified as an operating lease and rental payments are expensed as incurred.

(n) Landfill liability

The Village of Young maintains a transfer station. The municipality is unable to estimate closure and post closure costs. No amount has been recorded as an asset or liability.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

(o) Liability for contaminated sites

Contaminated sites are a result of contamination being introduced into air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability is recorded net of any expected recoveries. A liability for remediation of contaminated sites is recognized when all the following criteria are met:

- a) an environmental standard exists;
- b) contamination exceeds the environmental standard;
- c) the municipality:
 - i. is directly responsible; or
 - ii. accepts responsibility;
- d) it is expected that future economic benefits will be given up; and
- e) a reasonable estimate of the amount can be made.

reported in earnings in the period in which they become known.

(p) Employee benefit plans

Contributions to the municipality's defined benefit plans are expensed when contributions are made. Under the defined benefit plan, the municipality's obligations are limited to its contributions.

(q) Measurement Uncertainty

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenditures during the period. Accounts receivable are stated after evaluation as to their collectability and an appropriate allowance for doubtful accounts is provided where considered necessary.

The measurement of materials and supplies are based on estimates of volume and quality. The 'Opening asset costs' of tangible capital assets have been estimated where actual costs were not available. Amortization is based on the estimated useful lives of tangible capital assets.

These estimates and assumptions are reviewed periodically and as adjustments become necessary, they are

(r) Basis of Segmentation/Segment Report

The Village follows the Public Sector Accounting Board's recommendations requiring financial information to be provided on a segmented basis. Village services have been segmented by grouping activities that have similar service objectives (by function). Revenues that are directly related to the costs of the function have been attributed to each segment. Interest is allocated to functions based on the purpose of specific borrowing.

These segments (functions) are as follows:

General Government: The general government segment provides for the administration of the Village.

Protective Services: Protective services is comprised of expenses for Police and Fire protection.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

1. SIGNIFICANT ACCOUNTING POLICIES (continued)

Transportation Services: The transportation services segment is responsible for the delivery of public works services related to the development and maintenance of roadway systems and street lighting.

Environmental and Public Health: The environmental segment provides waste disposal and other environmental services. The public health segment provides for expenses related to public health services in the Village.

Planning and Development: The planning and development segment provides for neighbourhood development and sustainability.

Recreation and Culture: The recreation and culture segment provides for community services through the provision of recreation and leisure services.

Utility Services: The utility services segment provides for the delivery of water, collecting and treating of wastewater and providing collection and disposal of solid waste.

2. CASH AND TEMPORARY INVESTMENTS

	<u>2020</u>		
Cash Temporary investments	\$ 685,530	582,138	
	\$ 685,530	582,138	

Cash and temporary investments include balances with banks, term deposits, marketable securities and short-term investments with maturities of three months or less.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

3. TAXES AND GRANTS IN LIEU RECEIVABLE

	2020	2019
Municipal: - Current	\$ 49,393	54,520
- Arrears	258,389	211,291
- w	307,782	265,811
Less: allowance for uncollectibles	(266, 153)	(204,663)
Total municipal taxes receivable	41,629	61,148
School: - Current	8,617	8,038
- Arrears	31,238	25,374
Total school taxes receivable	39,855	33,412
Other: - Current	2	4400
- Arrears		
Total other collections receivable	-	(A)
Total taxes and grants in lieu receivable	81,484	94,560
Deduct taxes receivable to be collected on behalf of other		
organizations	(39,855)	(33,412)
Total taxes receivable - Municipal	\$41,629	61,148
OTHER ACCOUNTS RECEIVABLE		
	<u>2020</u>	2019
Federal government	\$ 25,090	15,602
Provincial government	12,026	5,277
Local government	5,837	2,050
Utility	20,223	19,891
Trade Other	10,020	ш
Other	·	
Total other accounts receivable	73,196	42,820
Less: allowance for uncollectibles	-	<u> </u>
Net other accounts receivable	\$ 73,196	42,820



4.

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

5. LAND FOR RESALE

	<u>2020</u>	2019
Tax title property Less: - allowance for market value adjustment - due to other taxing authorities	\$ 17,593 (14,376) (2,792)	34,386 (29,843) (4,118)
Net tax title Property Other land Less: - allowance for market value adjustment	3,337	3,337
Net other land	3,337	3,337
Total land for resale	\$3,762	3,762
LONG-TERM INVESTMENTS		
Accent Credit Union shares	\$ <u>2020</u> \$ 5	2019 5
Term deposit maturing December 2022, bearing annual interest at 0.95%	100,000	

100,000

100,005

7. BANK INDEBTEDNESS

Total long term investments

6.

Credit Arrangements

At December 31, 2020, the Village had a line of credit totaling \$40,000, none of which was drawn.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

8. LONG-TERM DEBT

The authorized debt limit for the Village is \$493,438. The authorized debt limit for a Village is the total amount of the Village's own source revenues for the preceding year (the *Municipalities Act* section 161(1)). The incremental debt above the debt limit authorized in the Municipalities Act is approved by the Saskatchewan Municipal Board.

a) Bank loans:

	<u>2020</u>	2019
Royal Bank of Canada loan, repayable in monthly payments of		
\$3,482 including interest at 3.63%. Secured by a general security		
agreement over municipal funding and is callable on demand.	\$ 249,863	281,946

Future principal and interest payments are as follows:

Year	P	rincipal	Interest	Current Total
2021	\$	33,409	8,379	41,788
2022		34,622	7,167	41,789
2023		35,879	5,910	41,789
2024		37,181	3,258	40,439
2025		38,531	3,258	41,789
Thereafter		70,241	2,305	72,546
Balance	\$	249,863	30,277	280,140

9. CONTINGENT LIABILITIES

The Village, together with a number of other rural and urban municipalities, is a member of the Regional Authority of Carlton Trail - Waste Management District ("REACT"). REACT is governed by the Department of Saskatchewan Environmental and Resource Management and is responsible for the waste collection, landfill operations and future site revenues as incurred. Future site restoration costs are recognized based on assumptions, engineering studies and estimates to the costs of future removal and site restoration. Changes to the underlying assumptions or legislative change in the future could have a material impact on the statements. As these costs are not readily determinable, the Village has not provided for future site restoration.

10.PENSION PLAN

The municipality is an employer member of the Municipal Employee Pension Plan (MEPP), which is a multiemployer defined benefit pension plan. The Commission of MEPP, representing plan member employers, is responsible for overseeing the management of the pension plan, including investment of assets and administration of benefits. The municipality pension expense in 2020 was \$8,116 (2019 - \$9,755). The benefits accrued to the municipality's employees from MEPP are calculated using the following: pensionable years of service, highest average salary, and the plan accrual rate.

Based on the latest information available (December 31, 2020 Audited Financial Statements) the Municipal Employees Pension Plan had a surplus in the net assets available for benefits of \$838,900,000. This is based on the most recent actuarial valuation, completed December 31, 2019. The Village's portion of this is not readily determinable.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

11. RECENT ACCOUNTING PRONOUNCEMENTS

A number of new and amended standards have been issued that may impact the Village:

Standards Effective On Or After April 1, 2022:

PS 1201 Financial Statement Presentation replaces PS 1200 with revised general reporting principles and standards of presentation and disclosure in government financial statements. Requires a new statement of remeasurement gains and losses separate from the statement of operations arising from the re-measurement of financial instruments and items denominated in foreign currencies, as well as the government's proportionate share of other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. Effective in the period PS 3450 and PS 2601 are adopted.

PS 2601 Foreign Currency Translation replaces PS 2600 with revised guidance on the recognition, presentation and disclosure of transactions that are denominated in a foreign currency. Requires that monetary assets and liabilities denominated in a foreign currency and non-monetary items included in the fair value category, denominated in a foreign currency, be adjusted to reflect the exchange rates in effect at the financial statement date. Unrealized gains and losses are to be presented in the statement of re-measurement gains and losses.

PS 3041 Portfolio Investments replaces PS 3040 with revised guidance on accounting for, and presentation and disclosure of portfolio investments. Removes the distinction between temporary and portfolio investments. Upon adoption of PS 3450 and PS 3041, PS 3030, Temporary Investments, will no longer apply. Effective in the period PS 3450, PS 2601 and PS 1201 are adopted.

PS 3450 Financial Instruments is a new standard establishing guidance on the recognition, measurement, presentation and disclosure of financial instruments, including derivatives. The standard requires fair value measurement of derivatives and equity instrument that are quoted in an active market; all other financial instruments can be measured at cost/amortized cost or fair value at the election of the government. Unrealized gains and losses are presented in a new statement of re-measurement gains and losses. There is the requirement to disclose the nature and extent of risks arising from financial instruments and clarification is given for the derecognition of financial liabilities.

PS 3280 Asset Retirement Obligations is a new standard establishing guidance on the accounting and reporting of legal obligations associated with the retirement of tangible capital assets controlled by a government or government organization. A liability for a retirement obligation can apply to tangible capital assets either in productive use or no longer in productive use. As this standard includes solid waste landfill sites active and post-closing obligations, upon adoption of this new standard, existing Solid Waste Landfill Closure and Post-Closure Liability section PS 3270 will be withdrawn.

Standards Effective On Or After April 1, 2023:

PS 3400 Revenue is a new standard establishing guidance on how to account for and report on revenue. The standard provides a framework for recognizing, measuring and reporting revenues that arise from transactions that include performance obligations and transactions that do not have performance obligations. Performance obligations are enforceable promises to provide specific goods or services to a specific payer.

The Village continues to assess the impacts of the above accounting standards. The extent of impact resulting from the adoption of these standards is not known at this time.



NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2020

12. COMPARATIVE FIGURES

The prior year's comparative figures have been reclassified to conform to the current year's method of presentation.

13.BUDGET

These financial statements include the consolidated budget for the Village of Young, including the Young Parks and Recreation Association budget.

The Village of Young Financial Plan (Budget) was adopted by Council on December 3, 2019, and amended on March 12, 2020. These financial statements reflect the March 12, 2020 amended budget, with a nil balance for yearly surplus.

The Young Parks and Recreation Association budget was adopted by Council on December 10, 2019. These financial statements include these budget figures, with a nil balance for yearly surplus.

The consolidated budget was not prepared on a basis consistent with that used to report actual results. The budget was prepared on a modified accrual basis while Public Sector Accounting Standards require a full accrual basis. The budget expensed all tangible capital expenditures instead of including amortization expense. As well, the budget includes repayments of long-term debt as expense. As a result, the budget figures presented in the statements of operations and change in net financial assets include the following adjustments:

		2020
Budget net surplus Add: Repayment of long-term debt Investment in tangible capital assets	\$	- 32,085 90,733
	-	90,733
Budget surplus per statement of operations	\$	122,818



SCHEDULE OF TAXES AND OTHER UNCONDITIONAL REVENUES

Year ended December 31, 2020 with comparative figures for 2019

		2020 Budget	<u>2020</u> <u>Actual</u>	<u>2019</u> <u>Actual</u>
TAXES				
General municipal tax levy	\$	260,000	267,010	316,518
Abatements and adjustments		(10,000)	(11,643)	(16,825)
Discount on current year taxes		(9,600)	(9.046)	(9,891)
Net municipal taxes		240,400	246,321	289,802
Potash tax share		5,000	7,945	8,415
Trailer license fees		·	¥	*6
Penalties on tax arrears		26,891	26,734	26,358
Special tax levy		5. 0	<i>m</i>	7.59
Other	_			<u> </u>
Total Taxes	_	272,291	281,000	324,575
UNCONDITIONAL GRANTS				
Revenue sharing		51,810	57,265	51,810
Organized Hamlet		<u>=</u>	92	· ·
Other (Safe Restart)	_		14,556	· **
Total Unconditional Grants	-	51,810	71,821	51,810
GRANTS IN LIEU OF TAXES				
Federal		1,335	1,352	1,339
Provincial		-,	-,	1,000
S.P.C. Electrical) ≤ (₩)	ġ
SaskEnergy Gas				-
TransGas		:5:	.e.:	2
Central Services		=	3 0	<u>u</u>
Sasktel		380	191	191
Other		9 8 8	₩:	*
Local/Other				
Housing Authority			5.	5
C.P.R. Mainline		1 5 8		-
Treaty Land Entitlement		:=:	<u> </u>	ω
Other		(金)	<u> </u>	8
Other Government Transfers				
S.P.C. Surcharge		15,000=	11,937	13,080
SaskEnergy Surcharge		4,500	5,801	6,839
Other	-			
Total Grants in Lieu of Taxes	-	21,215	19,281	21,449
TOTAL TAXES AND OTHER UNCONDITIONAL				
REVENUE	\$	345,316	372,102	397,834



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

	2020	2020	2019
CENEDAL COMPRIMENTE CERTIFICA	Budg	et Actual	Actual
GENERAL GOVERNMENT SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$	240 524	473
Sales of supplies		200 1,571	331
Other Test Francis I Cl		1.875 2.087	4,661
Total Fees and Charges		2,315 4,182	5,465
Tangible capital asset sales - gain (loss) Land sales - gain (loss)	5€	(16,743)	-
Investment income and commissions	·-	1,382	5.202
Other segmented revenue		3,600 1,948	5,322
Total other segmented revenue		5.915 (9.231)	10,787
Conditional Grants			
Student Employment	@*		393
Other Total Conditional Grants			2
	: <u></u>		393
Total Operating	:	5.915 (9.231)	11,180
Capital Conditional Grants			
Federal Gas Tax			
Provincial Disaster Assistance		*	9 = 1
Other	¥		655 - 721
Total Capital			
Restructuring Revenue		•	
Total General Government Services	-	5.915 (9,231)	11,180
	-	(9,231)	11,100
PROTECTIVE SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges Fire fees		1.000	
Other		1,880 13,214	2,375
Total Fees and Charges		1,880 13,214	2,375
Tangible capital asset sales - gain (loss)	_ `	15,214	2,373
Other segmented revenue	** *		
Total other segmented revenue	1	1,880 13.214	2,375
Conditional Grants			
Student Employment	**	127	. ŝ
Local government Other (Donations)	950	2,374	336
Total Conditional Grants			
Total Operating		2,374	336
Capital	<u> </u>	15,588	2,711
Conditional Grants			
Federal Gas Tax	·	·	2
Provincial Disaster Assistance			# #
Local Government	(5)	*	20,024
Other (Donations) Total Capital		6,590	2.499
	6	6.590	22,523
Restructuring Revenue	0 		
Total Protective Services	8	22,178	25.234



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

with comparative rightes	2020	2020	2019
	Budget	Actual	Actual
TRANSPORTATION SERVICES	Dudget	Actual	Actual
Operating			
Other Segmented Revenue			
Fees and Charges			
Custom work	\$ 500	251	404
Sales of supplies	Ē	·ē	(51)
Road maintenance and restoration agreements Other	#	12	127
Total Fees and Charges	500	251	404
_	300	251	
Tangible capital asset sales - gain (loss) Other segmented revenue	ħi 	7 <u>0</u> 2	2,352
Total other segmented revenue	500	251	2.756
Conditional Grants		231	2.750
Primary Weight Corridor	2.	927	
Student Employment	-		:•
Other (Local government cost recovery)		980	867
Total Conditional Grants	(#)	980	867
Total Operating	500	1.231	3,623
Capital		• 11	
Conditional Grants			
Federal Gas Tax	9#5		2
ESDC (Sidewalk)	% = 6	(#)	æ
Provincial Disaster Assistance	®		172
Other (Municipal Economic Enhancement Program)		35,070	
Total Capital		35,070	*
Restructuring Revenue		<u> </u>	
Total Transportation Services	500	36,301	3.623
ENVIRONMENTAL AND PUBLIC HEALTH SERVICES Operating			
Other Segmented Revenue			
Fees and Charges			
Cemetary fees	250		250
Waste and disposal charges	100	140	Ē
Other			-
Total Fees and Charges	350	140	250
Tangible capital asset sales - gain (loss)	3 4 9	9	#
Other segmented revenue			*
Total other segmented revenue	350	140	250
Conditional Grants			
Student Employment TAPD	<u>3</u>)		8
Local government	= 1.	-	-
Other (Donations)		10.700	. :
Total Conditional Grants		10,700	
Total Operating	350	10,840	250
Capital	550	10,010	250
Conditional Grants			
Federal Gas Tax	· ·	÷	¥
TAPD	÷		
Provincial Disaster Assistance	7		N#/
Other	s		
Total Capital	· ·		
Restructuring Revenue			
Total Environmental and Public Health Services Services	350	10,840	250
See accompanying notes to the financial statements.			
=			



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

with comparat	ive figures for 2019		
	2020	2020	2019
Dr. (MANAGO) AND DESCRIPTION OF THE PROPERTY	Budget	Actual	Actual
PLANNING AND DEVELOPMENT SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
	Ф 1000	2.50	4.5
Maintenance and development charges	\$ 1,000	350	45
Other			:
Total Fees and Charges	1,000	350	45
Tangible capital asset sales - gain (loss)		2	10
Other segmented revenue			-
Total other segmented revenue	1.000	0.50	
	1.000	350	45
Conditional Grants			
Student Employment	, - ((#I)	-
Other	~	(4)) (2))	
Total Conditional Grants	 3	380	
		-	
Total Operating	1,000	350	45
Capital			
Conditional Grants			
Federal Gas Tax			
	-	-	*
Provincial Disaster Assistance	*	5 1	*
Other			
Total Capital			
Restructuring Revenue			
_			
Total Planning and Development Services	1,000	350	45
RECREATION AND CULTURAL SERVICES			
Operating			
Other Segmented Revenue			
Fees and Charges			
Rentals	2,650	630	2,760
Recreation fees & charges			
Other	33,225	12,768	42,387
Total Fees and Charges	35,875	13,398	45,147
Tangible capital asset sales - gain (loss)	<u>2</u>	₫	(1)
Investment income and commissions	1,500	1,388	3,063
Other segmented revenue	1,500	1,500	5,005
Total other segmented revenue	27.275	14.706	10.000
	37,375	14,786	48.209
Conditional Grants			
Student Employment	2,500	4,000	6,402
Local government	8,080	6,395	5,904
Donations	11,500	26,413	
Other (Sask Lotteries, SLGA)			12,455
	55,000	64,425	75,219
Total Conditional Grants	77,080	101,233	99,980
Total Operating	114,455	116,019	148,189
Capital			1101102
Conditional Grants			
Federal Gas Tax	¥	2	-
Local government	*	36)# i
Provincial Disaster Assistance	-	1.01	
Other (Fundraising and donations for pool)	2,000	2.175	21.345
Total Capital	2.000	2,175	21,345
		4,1/3	
Restructuring Revenue		7/6	*
Total Recreation and Cultural Services	116,455	118,194	169.534
The state of the s	110,433	110,174	107,334



SCHEDULE OF OPERATING AND CAPITAL REVENUE BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

		2020 Budget	<u>2020</u> Actual	<u>2019</u> Actual
UTILITY SERVICES				1
Operating				
Other Segmented Revenue				
Fees and Charges				
Water	\$	59,050	58,114	64,915
Sewer	-	16,600	16,208	16,730
Other (Cable services)		•	142	151
Total Fees and Charges	-	75,650	74,464	81,796
Tangible capital asset sales - gain (loss)		·	, a	_
Other fees and charges			-	4,540
Infrastructure charge		44,550	43.794	8.884
Total other segmented revenue		120.200	118,258	95,220
Conditional Grants	-			
Student Employment		1961	~	ي ا
Other		-		
Total Conditional Grants		(4)		
Total Operating		120,200	118.258	95,220
Capital				
Conditional Grants				
Federal Gas Tax		14,396	21,594	29,879
New Building Canada Fund		187	#	10,000
Clean Water and Wastewater Fund		: - 7)		180
Provincial Disaster Assistance		ia y	2	12
Other		(a)	×	(-in-
Total Capital		14.396	21,594	39.879
Restructuring Revenue	()			32
Total Utility Services		134,596	139,852	135,099
	3	131,370	137,032	155,077
TOTAL OPERATING AND CAPITAL REVENUE BY FUNCTION	\$	267,196	318,484	344,965
SUMMARY				
Total Other Segmented Revenue	\$	167,220	137,768	159,642
Total Conditional Grants		77,080	115,287	101,576
Total Capital Grants and Contributions		22,896	65,429	83,747
Restructuring Revenue	_			
TOTAL REVENUE BY FUNCTION	\$	267,196	318,484	344,965
	-		:- :: :: :: :: :: :: :: :: :: :: :: :: :	



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

			<u>2020</u> Budget	<u>2020</u> <u>Actual</u>	2019 <u>Actual</u>
GENERAL GOVERNMENT SER	VICES				
Council remuneration and travel	VICES	\$	6,550	7,258	3,377
Wages and benefits		Ψ	43,509	51,259	44,622
Professional/Contractual services			52,805	54,018	54,356
Utilities			12,740	7,284	6,157
Maintenance, materials, and supp	lies		2,975	5,369	21,500
Grants and contributions	-operating		2,100	2,875	350
	-capital			le i	
Amortization			H	113	1,739
Interest			Ħ	3,223	11
Allowance for uncollectibles and	tax title property	-		61,490	45,130
General Government Services			120,679	192,889	177,242
Restructuring		<u></u>		<u> </u>	.
Total General Government Service	s	-	120,679	192,889	177,242
PROTECTIVE SERVICES					
Police protection					
Wages and benefits			4	(E)	â
Professional/Contractual services			14,300	14,309	14,014
Utilities			Je:		×
Maintenance, materials, and supp	lies		(6)		÷
	-operating		17 41	9€1	굨
	-capital			≥ .	*
Amortization			NE:		E.
Interest			-	24	<u>~</u>
Other			3 . =3	3 € 5	÷
Fire protection					
Wages and benefits			090)# (*
Professional/Contractual services			3,905	2,259	1,819
Utilities	II		10.055	(2)	8
Maintenance, materials, and supp Grants and contributions			10,075	6,794	1,055
	-operating -capital		3.50	(3)	
Amortization	-capitai		35 3	16,569	- 13,334
Interest				10,309	13,334
Other			-		218
Protective Services		2	28,280	39,931	30,440
Restructuring			20,200	37,731	·
Ç		71			
Total Protective Services		÷	28,280	39,931	30,440
TRANSPORTATION SERVICES					
Wages and benefits			51,042	62,246	52,957
Professional/Contractual services			12,945	14,471	9,884
Utilities			15,020	14,470	12,976
Maintenance, materials, and suppl	ies		11,675	14,279	10,309
Gravel			3,000	1,083	660
Grants and contributions	-operating		REC)	<u> </u>	¥
	-capital		(m)	2	ω.
Amortization				13,515	8,300
Interest			*	3	₩.
Other			(⊕3		
Transportation Services			93,682	120,064	95,086
Restructuring			141	·	<u> </u>
Total Transportation Services			93,682	120,064	95,086
		===	73,002	120,004	23,000



TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020

with comparative figures for 2019

			2020 Budget	<u>2020</u> <u>Actual</u>	2019 Actual
ENVIRONMENTAL SERVICES					
Wages and benefits	17	\$	3,403	2,577	3,499
Contractual services			14,314	14,851	14,428
Utilities			920	(5))	8
Maintenance, materials, and supplies			320	540	50
Grants and contributions -operating			444	4.50	444
Waste disposal Public Health			444	459	444
-capital			(*)	:=1	-
Grants and contributions-capite	a l			57	12
Grants and contributions-capita				2 2	5
Amortization				-	-
Interest			-	3	#
Other					<u> </u>
Environmental and Public Health Services			18,481	18,427	18,421
Restructuring		_			<u> </u>
Total Environmental and Public Health Services			18,481	18,427	18,421
PLANNING AND DEVELOPMENT SERVICES					
Wages and benefits			•	2	<u>=</u>
Professional/Contractual services			1,250	*	650
Grants and contributions -operating			181	*	T .
-capital			180	2	€.
Amortization Interest				=	₽:
Other			: €0	€	-
Planning and Development Services			1,250		650
Restructuring			1,230	*	-
Total Planning and Development Services			1,250		650
RECREATION AND CULTURAL SERVICES					
Wages and benefits			66,308	29,296	57,130
Professional/Contractual services			3,655	946	823
Utilities			23,795	20,417	22,064
Maintenance, materials, and supplies			41,100	13,292	29,904
Grants and contributions -operating			5,050	2,876	1,852
-capital			54	2	25
Amortization			5 4 (/	25,896	18,631
Interest			(東)		<u>=</u> :
Allowance for uncollectibles			30	<u>.</u>	
Other Recreation and Cultural Services		7.5	139,908	92,723	130,404
			139,900	74,143	130,404
Restructuring Total Recreation and Cultural Services		-	120.000	00.703	120 404
Total Recreation and Cultural Services		7	139,908	92.723	130.404

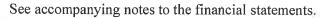


TOTAL EXPENSES BY FUNCTION

Year ended December 31, 2020.

with comparative figures for 2019

	ĕ	2020 Budget	<u>2020</u> <u>Actual</u>	2019 Actual
UTILITY SERVICES Wages and benefits Professional/Contractual services Utilities Maintenance, materials, and supplies Grants and contributions -operating -capital Amortization Interest Allowance for uncollectibles Other Utility Services Restructuring Total Utility Services	\$	17,461 36,800 10,775 12,675 - 9,703 - 87,414	11,721 30,321 14,957 21,841 - 18,041 9,706 - 106,587	18,168 31,450 8,788 9,947 - - - - - - - - - - - - - - - - - - -
TOTAL EXPENDITURES BY FUNCTION	\$	489,694	570,621	547,319





Schedule 4

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2020

				Environmental				
	Government	Protective Services	Transportation Services	& Public Health	Planning and Development	Recreation and Culture	Utility Services	Total
Revenues (Schedule 2)								ľ
Fees and charges	\$ 4,182	13,214	251	140	350	13.398	74 464	105 999
Tangible capital asset sales - Gain (loss)	(16,743)	(3)	ě	£	ï			(16.743)
Land sales - Gain (loss)	1,382			2 33	t Rie	- 54		1 382
Investment income and commissions	1,948	٠	3	×	e ar	1.388	e se	3,336
evenues	9an.	•	ří	të	¥0		43,794	43,794
	ä	2,374	086	10,700	561	101,233	5 0	115,287
Grants - Capital	16 2	6,590	35,070		¥	2,175	21,594	65,429
Kestructurings				•	r	ě.		1
Total revenues	(9,231)	22.178	36.301	10,840	350	118,194	139.852	318.484
Expenses (Schedule 3)								
Wages & Benefits	58,517	ř	62,246	2,577	3	29,296	11.721	164.357
Professional/Contractual Services	54,018	16,568	14,471	14,851		946	30,321	131,175
Utilities	7,284	\j	14,470	200		20,417	14,957	57,128
Maintenance, materials and supplies	5,369	6,794	15,362	540	3	13,292	21,841	63,198
Grants and contributions	2,875	ě	£.	459		2,876	æ	6,210
Amortization	113	16,569	13,515	21		25,896	18,041	74,134
Interest	3,223	'n	æ	4) <u>#</u>	ā	90,706	12,929
Allowance for uncollectibles.	61,490	Đ.	N	ю	9	×	36	61,490
Other	()	To the second	931	4300	6	r,		¥
Restructurings		ï	*	a				4
Total expenses	192,889	39.931	120.064	18,427	30	92.723	106,587	570,621
Surplus (deficit) by function	(202,120)	(17,753)	(83,763)	(7,587)	350	25,471	33,265	(252,137)
Townships and others was different managed (0 almost 1)								

Taxation and other unconditional revenue (Schedule 1)

372,102

Net Surplus (Deficit)





Schedule 5

CONSOLIDATED SCHEDULE OF SEGMENT DISCLOSURE BY FUNCTION

Year ended December 31, 2019

	General	Protective] Transportation	Environmental & Public	Planning and	Recreation and		
	Government	Services	Services	Health	Development	Culture	Utility Services	Total
Revenues (Schedule 2)		1 0	,	,				
rees and charges	5,465	2,375	404	250	45	45,147	81,796	135,482
Tangible capital asset sales - Gain (loss)	72		2,352	æ	3	(E)	S.	2,351
Land sales - Gain (loss)	e la		ě	T)	9	*	ě	20
Investment income and commissions	5,322	(i)	Ü	131	(1)	3,063	¥1	8,385
Other revenues	¥0	(f)	ř	*	ij	Œ.	13,424	13,424
	393	336	867	v.	ě	086'66	30	101,576
Grants - Capital	ж	22,523	ű.	53	Ų.	21,345	39,879	83,747
Kestructurings	E	•						i a
Total revenues	11.180	25.234	3.623	250	45	169.534	135.099	344.965
Expenses (Schedule 3)								
Wages & Benefits	47,999	3	52,957	3,499	(8)	57,130	18,168	179.753
Professional/Contractual Services	54,356	15,833	9,884	14,428	650	823	31,450	127,424
Utilities	6,157	Ē	12,976	¥?	X	22,064	8,788	49,985
Maintenance, materials and supplies	21,500	1,055	10,969	50		29,904	9,947	73,425
Grants and contributions	350	ï	æ	444	3	1,852	ĝ u	2.646
Amortization	1,739	13,334	8,300	E	Ē	18,631	15,910	57,914
Interest	11	§	(A)	(143)	ō	ī	10,813	10.824
Allowance for uncollectibles	45,130	•	;*	Si	10	ā	(0)	45.130
Other	Ü	218	*5	Y	ž	ā	E 10#1	218
Restructurings	•		5. 4 .		•		.0	ř
Total expenses	177.242	30,440	980.26	18.421	650	130,404	95.076	547.319
Surplus (deficit) by function	(166,062)	(5,206)	(91,463)	(18,171)	(605)	39,130	40,023	(202,354)

Taxation and other unconditional revenue (Schedule 1)

397,834

Net Surplus (Deficit)



CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY OBJECT

Year ended December 31, 2020 with comparative figures for 2019

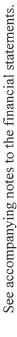
				2020					2019
			General Assets			Infrastructure Assets	General / Infrastructure		
	Land	Land Improvements	Buildings	Vehicles	Machinery & Equipment	Linear Assets	Assets Under Construction	Total	Total
Asset cost									
Opening asset costs	\$ 14,473	237,628	1,284,933	285,409	580,380	369,326	Ē.	2,772,149	2,633,666
Additions during the year	•	a	æ	(1)		ŝ	L	£i	205,278
Disposals and write-downs during the year	(749)	1	(37,177)	Ŷ	<u>)</u> į	Ą	3 9 3	(37,926)	(66,795)
Transfers (from) assets under construction	*	r	*	Ĩ	3		i.i.	19	3(#3)
Transfer of assets related to restructuring (Schedule 11)					•	•	n l	A.	x
Closing asset costs	13,724	237.628	1,247,756	285,409	580,380	369,326		2,734.223	2.772,149
Accumulated amortization cost									
Opening accumulated amortization costs	0	10,077	686,884	83,280	398,966	194,760	ı	1,373,967	1,381,194
Add: Amortization taken	ă	6,390	27,295	19,027	16,583	4,839	e	74,134	57,914
Less: Accumulated amortization on disposals	•	ŝi	(19,811)		19	j.	(,€)	(19,811)	(65,141)
Transfer of assets related to restructuring (Schedule 11)	•	r	30	1	a	,		,	3
Closing accumulated amortization costs		16,467	694.368	102,307	415,549	199,599	,	1,428,290	1,373,967
Net book value	\$13,724	221.161	553,388	183,102	164,831	169,727		1,305,933	1.398.182
1. Total contributed/donated assets received in 2020:	2020:		€						
2. List of assets recognized at nominal value in 2020 are:	1 2020 are:								
-Infrastructure Assets			(I €5						
-Vehicles									
-Machinery and Equipment			10 SS						
3. Amount of interest capitalized in 2020:			•						



CONSOLMATED SCHEDULE OF TANGIBLE CAPITAL ASSETS BY FUNCTION

Year ended December 31, 2020 with comparative figures for 2019

					2020					2019
	General Government	ral ment	Protective Services	Transportation Services	Environmental & Public Health	Planning & Development	Recreation & Culture	Water & Sewer	Total	Total
Asset cost										
Opening asset costs	€>	50,392	255,549	315,356	7,146	r)	1,132,000	1,011,706	2,772,149	2,633,666
Additions during the year	,		¥	ij	¥	30	э	39 4 0	c	205,278
Disposals and write-downs during the year	6)	(37,926)	Ē	ř	ï	×	я	Ŋ.	(37,926)	(66,795)
Transfer of assets related to restructuring (Schedule 11)		ĺ		į		•	c		*	# J
Closing asset costs		12.466	255.549	315.356	7,146		1,132.000	1.011.706	2.734.223	2,772,149
Accumulated amortization cost										
Opening accumulated amortization costs	7	29,632	102,772	83,692	1,897	ŧ	651,420	504,554	1,373,967	1,381,194
Add: Amortization taken		113	16,569	13,515	Ę,	(U	25,896	18,041	74,134	57,914
Less: Accumulated amortization on disposals		(19,811)	ŝ	(1)	Ü	000	(00)	Ľí	(19,811)	(65,141)
Transfer of assets related to restructuring (Schedule 11)		1				s	,	¥		31
Closing accumulated amortization costs		9.934	119,341	97.207	1.897	r	677.316	522,595	1.428.290	1,373,967
Net book value	€9.	2,532	136.208	218.149	5,249	in S	454.684	489,111	1,305,933	1.398.182

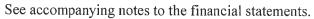




CONSOLIDATED SCHEDULE OF ACCUMULATED SURPLUS

Year ended December 31, 2020

	<u>2019</u>	Changes	<u>2020</u>
UNAPPROPRIATED SURPLUS	\$217,965	212,214	430,179
APPROPRIATED RESERVES			
Machinery and equipment	8	-	•
Public reserve		88	**
Capital trust fund	+	1=0	3 € (
Utility	58,500	(E)	58,500
Other	139,766		139,766
Total Appropriated	198,266		198,266
NET INVESTMENT IN TANGIBLE CAPITAL ASSETS			
Tangible capital assets (Schedule 6)	1,398,182	(92,249)	1,305,933
Less: Related debt	, (()	(,- · · ·)	#
Net Investment in Tangible Capital Assets	1,398,182	(92,249)	1,305,933
Total Accumulated Surplus	\$_1,814,413	119,965	1,934,378





SCHEDULE OF MILL RATES AND ASSESSMENTS

with comparative figures for 2019 Year ended December 31, 2020

PROPERTY CLASS	cial & Potash rial Mine(s) Total	2,026,900 - \$ 13,958,125	\$ 13.958.125	1.2500			126,000			27.870 267.010
	Seasonal Commercial & Residential Industrial	2,02		1.0000			20			2′
	Residential S Condominium Re			1.0000			i e			ā
	Residential	11,760,560		1.0000			126,000			237.263
	Agriculture	\$ 170,665		1.0000			3			\$ 1,877
		Taxable Assessment	Total Assessment	Mill Rate Factor(s)	Total Base/Minimum Tax	(generated for each property	class)	Total Municipal Tax Levy	(include base and/or minimum	tax and special levies)

MILLS	19.129	4.399	Ď	e 8.500
MILL RATES:	Average Municipal*	Average School*	Potash Mill Rate	Uniform Municipal Mill Rate

* Average Mill Rates (multiply the total tax levy for each taxing authority by 1000 and divide by the total assessment for the taxing authority)



See accompanying notes to the financial statements.

28.

SCHEDULE OF COUNCIL REMUNERATION

Year ended December 31, 2020 with comparative figures for 2019

Position	Name	Rem	uneration	Reimbursed <u>Costs</u>	Total
Mayor	Agnes Thompson	\$	2,100	=:	2,100
Former Mayor	Brian Rowan		1,300	·	1,300
Councillor	Shannon Fraser-Hansen		300	-	300
Councillor	Brad Mason		200	553	200
Councillor	Bruce McIver		200	(#):	200
Councillor	Jonathan Haines		200	423	200
Former Councillor	Gord Anderson		1,980	27	2,007
Total		\$	6,280	27	6,307



SCHEDULE OF RESTRUCTURING

Year ended December 31, 2020

Carrying Amount of Assets and Liabilities Transferred/Received at Restructuring Date

Cash and temporary investments	\$ -
Taxes Receivable - Municipal	9
Other accounts receivable	-
Land for resale	¥
Long-term investments	~
Debt charges recoverable	ā
Bank indebtedness	÷
Accounts payable	=
Accrued liabilities payable	-
Deposits	
Deferred revenue	*
Accrued landfill costs	
Liability for contaminated sites	
Other liabilities	#
Long-term debt	22
Lease obligations	Y 5
Tangible capital assets	π.
Prepayments and deferred charges	+
Stock and supplies	ź
Other	
Total Net Carrying Amount Received (Transferred)	\$ 2

